## School Finance Fundamentals --

A 2020 Look

USBA 97th Annual Conference





UTAH SCHOOL BOARDS ASSOCIATION

**Building Better Boards** 

JANUARY 11, 2020

Zane K. Woolstenhulme Business Administrator Ogden School District zanew@ogdensd.org

# Why are We Here?

TO BE REMINDED AND INFORMED ABOUT OUR ROLES AND RESPONSIBILITIES REGARDING THE DISTRICT BUDGET AND BE PROVIDED A VALUABLE BASIC UNDERSTANDING OF HOW FUNDING FLOWS TO UTAH'S PUBLIC SCHOOLS.

# Discussion Topics

- > BUDGETS ROLES AND RESPONSIBILITIES
- > SCHOOL FINANCE FUNDAMENTALS
- > MINIMUM SCHOOL PROGRAM
- **>**Q&A

## SCHOOL BOARDS AND BUDGETS







Who's Responsible? What's my Responsibility?

<u>Title 53 G --- Utah Code Annotated --- Public Education System – Local Administration</u>

- Chapter 4 --- School Districts
  - ➤ 53G-4-402(2) --- Local school boards shall spend minimum school program funds for programs and activities for which the State Board of Education has established minimum standards or rules under Section 53E-3-501.
  - ➤ 53G-7-303(2)(a) --- A board may purchase, sell, and make improvements on school sites, buildings, and equipment and construct, erect, and furnish school buildings.

Title 53 G --- Utah Code Annotated --- Public Education System – Local Administration

- Chapter 7 --- Public School General Requirements
  - > 53G-7-302(2) --- Before <u>June 1</u> of each year, <u>the budget officer</u> shall prepare a tentative budget, with supporting documentation, to be submitted to the budget officer's LEA governing board.
  - > 53G-7-303(2)(a) --- For a school district, before <u>June 30</u> of each year, a local school board shall adopt a budget and make appropriations for the next fiscal year.
  - > 53G-7-303(3)(a) --- For a school district, before the adoption or amendment of a budget, a local school board shall hold a public hearing, as defined in Section 10-9a-103, on the proposed budget or budget amendment.



## Who is the "Budget Officer"?

- a) District Budget Director
- b) Business Administrator
- c) District Superintendent
- d) Local Board President



<u>Title 53 G --- Utah Code Annotated --- Public Education System – Local Administration</u>

Chapter 7 --- Public School General Requirements

> 53G-7-302(1)(a) --- "Budget Officer" means:

(i) for a school district, the school district's superintendent;

<u>Title 53 G --- Utah Code Annotated --- Public Education System – Local Administration</u>

- Chapter 4 --- School Districts
  - > 53G-4-303 --- Duties of business administrator.
  - > 53G-4-303(4) --- prepare and submit to the local school board each month a written report of the district's receipts and expenditures;
  - > 53G-4-303(6) --- prepare and submit to the local school board a detailed annual statement for the period ending June 30, of the revenue and expenditures, including beginning and ending fund balances;

## SCHOOL FINANCE FUNDAMENTALS



How Does the Funding Flow?





## **CALENDARS**

CALENDAR YEAR (CY)
TAX YEAR (TY)
FISCAL YEAR (FY)
SCHOOL YEAR (SY)



## MOVING TARGET

# PRELIMINARY ESTIMATES MID-YEAR UPDATES FINAL UPDATES ENROLLMENTS

- YEAR-END AVERAGE DAILY MEMBERSHIP
- OCTOBER 1ST



## BUCKETS OF FUN(DS)

GENERAL FUND
STUDENT SERVICES FUND
TAX INCREMENT FUND
DEBT SERVICE FUND
CAPITAL PROJECTS FUND
FOOD SERVICES FUND



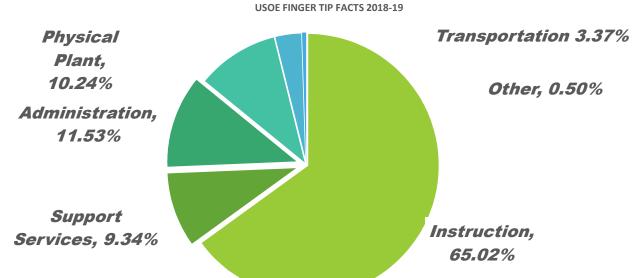
## OTHER FUNDS

BUILDING RESERVE FUND
ENTERPRISE FUND
INTERNAL SERVICE FUND
TRUST AND AGENCY FUND



## WHERE DOES IT GO?

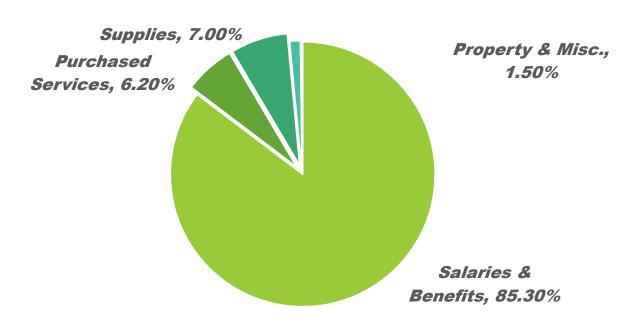
**2018** Public Education *General Fund* --- Expenditures \$4,685,422,001





## WHERE DOES IT GO? --- Another View

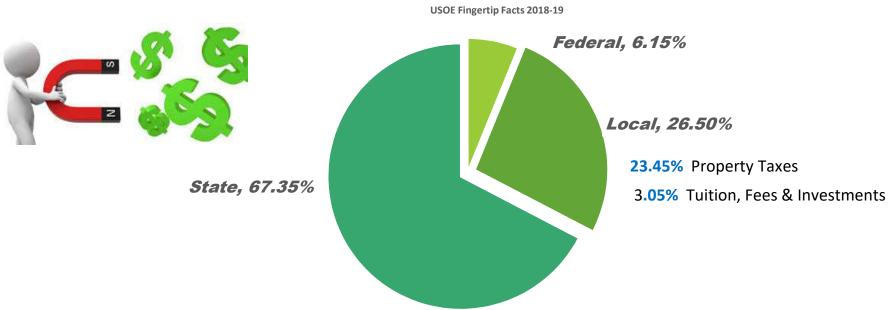
**2018** Public Education <u>General Fund</u> --- Expenditures





## WHERE DOES IT COME FROM?

**2018** Public Education *General Fund* --- Total Revenue \$4,859,875,213



## FEDERAL REVENUE

#### TITLE PROGRAMS

- Poverty
- Mobility & Homeless
- English Language Learners
- Quality Teaching / Professional Development
- 21<sup>st</sup> Century Schools

#### **IDEA – SPECIAL EDUCATION PROGRAMS**

Medicare & Medicaid Reimbursement Programs

# FEDERAL IMPACT AID DIRECT GRANTS





## LOCAL REVENUE

#### PROPERTY TAXES (General Fund)

- ∘ Basic Levy (Set by State) → .001661 --- Same for all School Districts)
- ∘ Board Local Levy (Legal Max  $\rightarrow$  .002500)
- Voted Local Levy (Voter Authorized, Max → .002000)

#### PROPERTY TAXES (Other Funds)



- Capital Local Levy (Legal Max → .003000)
- Discharge of Judgement → As Permitted to Pay Property Tax Refunds

Charter School Levy → Included in calculation of Board Local Levy Max



## LOCAL REVENUE

#### Governor Gary R. Herbert:

Budget Recommendations - Fiscal Year 2021



"Local taxing authority represents an important and significant opportunity for local school boards and citizens to exercise local control. While the local decision to increase property taxes can be complex and politically challenging, approximately \$1 billion in unused local taxing authority (\$495 million for operations and \$575 million for capital facilities and technology) is available to meet local needs. Local taxing effort through property tax needs to be a key part of the school funding discussion. In recent years state effort has outpaced local effort: real (CPI adjusted) ongoing state funding per-pupil has increased 36% since 2010 while local per-pupil funding has only increased 11%."

## Property Tax Matters

#### Tax Rate Formula:

#### Assessed Valuation X Tax Rate = Tax Revenue

#### **Assessed Valuation?**

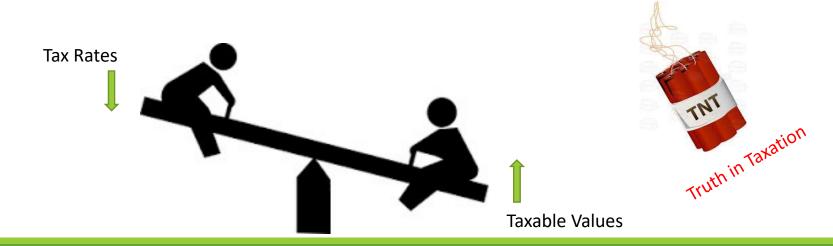
- The Sum of Taxable Value of All Properties within the Jurisdiction
- Based on Fair Market Value of Properties
  - Primary Residential (Real) Property Taxed @ 55% of Market Value
  - Other Locally Assessed Real Property (Second Homes) Taxed @ 100% of Market Value
  - · Centrally Assessed Property (Utilities, Mines, Airlines, Railroads, Oil & Gas) Taxed @ 100% of Market Value

Local properties assessed by County Assessor Centrally Assessed Properties assessed by Utah State Tax Commission



## Certified Tax Rate

- That rate which will yield the same property tax revenue that it budgeted in the previous year (and includes an allowance for revenue generated from real new growth in its tax base).
- Includes the rate required to pay the debt service associated with Voter Authorized General Obligation Bonds.



#### SCHOOL FINANCE FUNDAMENTALS --- Continued

## **BASIC LEVY HISTORY**

FISCAL YEAR	BASIC LEVY	
1994-95	.004220	
1995-96	.002640	0
2005-06	.001720	0
2008-09	.001250	0
2012-13	.001650	0
2014-15	.001419	0
2015-16	.001736	0
2019-20	.001661	0



## STATE REVENUE

- STATE INCOME TAX (Primary Source)
- SCHOOL LAND TRUST (INTEREST & DIVIDENDS)
- OTHER







## STATE FUNDING

#### HOW DOES THE MONEY FLOW?



#### **Funding Distribution?**









## MINIMUM SCHOOL PROGRAM -- Origins

# **Legal Authority:** Utah Constitution

- **►** Article X Education
- ➤ Article XIII Revenue & Taxation

#### Legislature

- Establish & Maintain a Public Education System
- > State Board
  - General Control & Supervision of the System
- > Other Constitution Provisions
  - Elementary & Secondary Schools shall be Free
    - Legislature May Authorize Student Fees in Secondary Schools.
  - Restricts the Income Tax to Support the Public
     & Higher Education
  - Establishes the Permanent State School Fund& Uniform School Fund

## MINIMUM SCHOOL PROGRAM -- Origins

# **Legal Authority:** Utah Code

#### **Equity**

 All children are entitled to reasonably equal educational opportunities regardless of residence or economic situation of their school district.

#### State & Local Participation

 Establishment is primarily a state function and school districts should be required to pay a portion of the cost of a minimum program.

#### ➤ Local Control & Determination

- School districts empowered to provide educational facilities and opportunities beyond the minimum program
- Latitude of action is permitted and encouraged.

## MINIMUM SCHOOL PROGRAM

Implementing the Constitutional Mandate

- **Property Tax Revenues**
- ➤ Divided into Three Parts
  - Basic School Program
  - Related to Basic School Program
  - Voted & Board Local Levy **Programs**
- Programs Distribute State Funding to LEA's

- ➤ Equalizes State & Some Local ➤ Programs Designed to Meet Several **Functional Principals:** 
  - Maintain System Equity
  - Consider Different LEA Cost Structures
  - Address Individual Student Characteristics/Requirements
  - Meet Statewide Educational Goals
  - **Support Local Control**

## MINIMUM SCHOOL PROGRAM -- Origins

"The Utah school formula has had an excellent local and nationwide reputation. The State has long been in a leadership role in providing equality of educational opportunity, but that leadership is threatened unless revisions and improvements are made."

**Utah School Finance Study** 1972

## MINIMUM SCHOOL PROGRAM -- Origins

- Current Program Created Early 1970's
- Program First Funded 1974
- Reviewed 1990
  - ➤ "A Study of the Utah Public School Finance System"
  - Found that "Utah's school finance system provides a high degree of equity."

## MINIMUM SCHOOL PROGRAM -- (MSP)

Primary funding source for school districts and charter schools in Utah. The Fiscal Year (FY) 2020 total budget is \$4,773,657,200, including State & Local Revenue

<u>Used to support over 1,000 traditional, alternative, special</u> education and charter schools for about 667,000 Utah students.

<u>Distributed according to formulas provided by State Law and State</u> Board Rules. Minimum School Program --- Continued

# Weighted Pupil Unit

• PRIMARY DISTRIBUTION UNIT WITHIN MSP

• 180 days of MEMBERSHIP ONE WPU

(Membership Driven not Attendance Driven)

## WPU VALUE



2019 -- \$ 3,395

2020 -- \$ 3,532

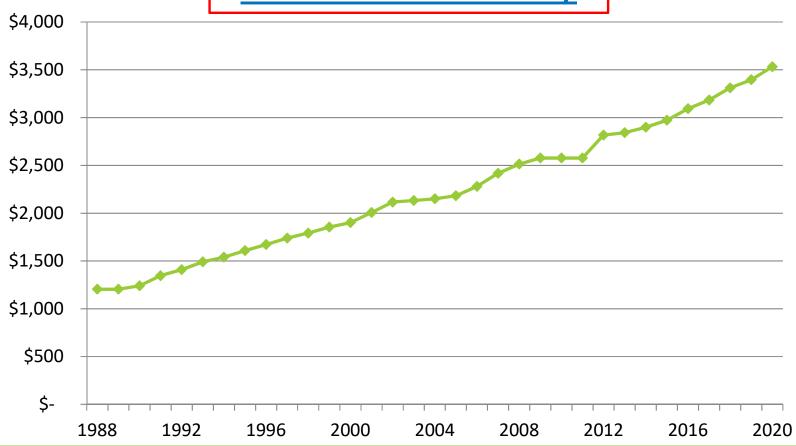
4.00 %



1% Increase in the WPU costs about \$34 Million

#### Minimum School Program--- Continued







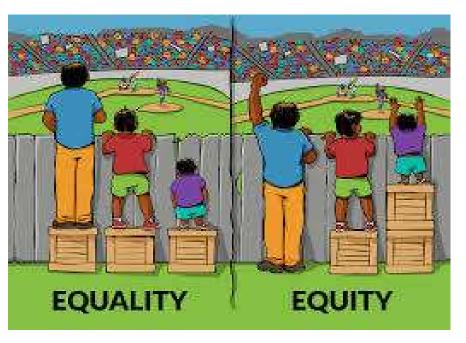
## **Minimum School Programs**

- A. Basic School Programs
  - ▶ Regular
  - > Restricted
- B. Related to Basic School Programs
- C. Board and Voted Local Levy Programs
- D. School Building Programs (Funded Separately from MSP)





### **Minimum School Programs**



- ➤ Equality Same Funding for All Students
- ➤ Equity Funding Varies Depending on Student Need
- **Equalization** 
  - Process of Distributing Funding to Provide Reasonably Equal Education Opportunity
  - Providing Equity Introduces Complexity into the System
  - State Education Fund Revenue Used to "Equalize" Local Property Tax Revenue

### MSP ---- The Equalizer

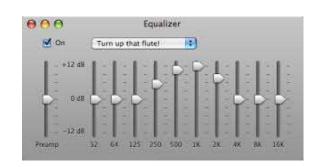
(FY 20 Basic Rate  $\rightarrow$ .001661)

DISTRICT	ALPINE	SALT LAKE	PARK CITY	TINTIC	IRON
BASIC SCHOOL PROGRAMS	\$ 360,907,239	\$ 103,232,318	\$ 20,827,633	\$ 2,796,515	\$ 44,441,910
Locally Generated	\$ 44,087,467	\$ 44,847,984	\$ 26,039,838	\$ 113,740	\$ 7,141,595
MSP STATE FUNDED	\$ 316,819,772	\$ 58,384,334	N/A	\$ 2,682,775	\$ 37,300,315
Percent State Funded	88%	57%	Zero	96%	84%



Average All Districts - 83%

Source: USOE -- FY20 Preliminary Estimates



### The Infamous "LINE"



And Why Does It Matter?

### Minimum School Programs

A. Basic School Programs (WPU Driven)

#### THE "LINE"

- B. Related to Basic School Programs
- C. Board and Voted Local Levy Programs
- D. School Building Programs

(Funded Separately from MSP)



## Basic School Programs (WPU DRIVEN FUNDING)



**ABOVE** 



**BELOW** 



Related to Basic School Programs

(Non-WPU Formula Driven Funding)

### Basic School Programs -Regular

(Above the Line)

- 1. Kindergarten (27,277 WPUs, \$96.3 Million)
- 2. Grades 1-12 (599,952 WPUs, \$2.119 Billion)
- 3. Necessarily Existent Small Schools (9,730 WPUs, \$34.4 Million)
- 4. Professional Staff Cost (55,919 WPUs, \$197 Million)
- 5. Administrative Costs (1,490 WPUs, \$5.3 Million)



Per MSP FY20 Preliminary Estimates



### **Basic School Programs – Restricted**

(Above the Line)

- > Special Education Programs (113,366 WPUs, \$400 Million)
- Career & Technology Education Add On (28,761 WPU's, \$102 Million)
- Class Size Reduction (41,873 WPUs, \$148 Million)
  - ➤ Note: Based on the average teacher's salary --- about 1,900 teachers state-wide.







### Related to Basic Programs (Below the Line)

- 1. To & From School Transportation → (\$98.4 Million)
- 2. Rural Transportation Grants  $\rightarrow$  (\$1 Million)
- 3. Transportation -- Rural School Reimbursement  $\rightarrow$  (\$500K)
- 4. Flexible Allocation Distribution  $\rightarrow$  (\$7.8 Million)
- 5. Charter School Local Replacement → (\$195 Million)
- 6. Charter School Administrative Costs → (\$7.5 Million)

#### Focus Populations

- ➤ Enhancement for At-Risk Students → (\$44.8 Million)
- $\rightarrow$  Youth in Custody  $\rightarrow$  (\$25 Million)
- $\rightarrow$  Adult Education  $\rightarrow$  (\$14 Million)
- ➤ Enhancement for Accelerated Students → (\$5.5 Million)
- $\rightarrow$  Concurrent Enrollment  $\rightarrow$  (\$11.5 Million)
- $\rightarrow$  Early Literacy Program  $\rightarrow$  (\$14.5 Million)
- $\rightarrow$  Early Intervention  $\rightarrow$  (\$7.5 Million)
- ➤ Misc. Other Programs → (\$569K)



#### Educator Supports

- 1. Educator Salary Adjustment → (\$178 Million)
- 2. Teacher Salary Supplement  $\rightarrow$  (\$19 Million)
- 3. Teacher Supplies & Materials → (\$5.5 Million)
- 4. Elementary School Counselor Program → (\$2.1 Million)
- 5. Misc. Other Programs  $\rightarrow$  (\$1 Million)

#### Statewide Initiatives

- 1. School LAND Trust → (\$82.6 Million)
- 2. Teacher & Student Success Program → (\$99 Million)
- 3. Student Health & Counseling Support → (\$16 Million)
- 4. Digital Teaching & Learning → (\$20 Million)
- 5. Beverly Taylor Sorenson Arts Learning  $\rightarrow$  (\$12 Million)

#### Statewide Initiatives -- Continued

- 6. Year Round Math & Science (USTAR Centers) → (\$6.2 Million)
- 7. Dual Immersion  $\rightarrow$  (\$5 Million)
- 8. Matching Fund for School Nurses  $\rightarrow$  (\$1 Million)
- 9. School Library Books & Electronic Resources → (\$850 K)

# VOTED AND BOARD LOCAL LEVY PROGRAMS

\*\*\* Guarantee Rate (per 0.0001 Tax Rate per WPU)  $\rightarrow$  \$44.98

- 1. Voted Local Levy Program → \$521 Million \*\*\*
- 2. Board Local Levy Program  $\rightarrow$  \$251 Million \*\*\*
- 3. Board Local Levy Reading Improvement Program  $\rightarrow$  \$15 Million

\*\*\* (First .002000 tax rate guaranteed of combined Board & Voted Levies)

### Voted & Board Levy Guarantee

DISTRICT	CACHE	Jordan	SOUTH SUMMIT	PROVO	SOUTH SANPETE
Voted and Board Levy Program	\$ 21,655,766	\$ 64,594,925	\$ 4,692,887	\$ 18,418,255	\$ 4,427,889
LOCAL TAX RATE (EFFORT)	.002748	.002000	.002925	.002865	.003179
<b>Local Tax Rate Generated</b>	\$ 9,866,777	\$ 50,298,391	\$ 1,884,757	\$ 12,845,245	\$ 1,358,252
MSP STATE FUNDED	\$ 11,788,989	\$ 14,296,534	N/A	\$ 5,573,010	\$ 3,069,637
Percent State Funded	54%	22%	N/A	30%	69%
Return On Tax Effort	1.19	.28	N/A	.43	2.26



**26 Districts Participating** 

Source: USBE -- FY20 Preliminary Estimates



### School Building Programs

#### Capital Outlay Programs

(Reference: Utah Code 53A-21-101,201,301)

#### 1. Foundation $\rightarrow$ (\$27.6 Million)

Based on local property <u>tax effort and tax yield</u> per student based on a foundation guaranteed funding level. (16 Districts)

#### 2. Enrollment Growth $\rightarrow$ (\$5.6 Million)

Provides funding to school **districts experiencing net enrollment increases.** (20 Districts)





### QUESTIONS ???











"If we got one-tenth of what was promised to us in these acceptance speeches there wouldn't be any inducement

--Will Rogers--

to go to heaven"

## Pulling Together, Great Things Can Happen!!!

